









## PT DELTA DUNIA MAKMUR Tbk

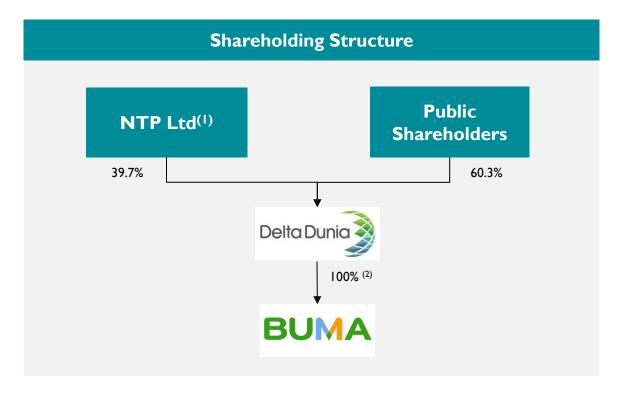
Investor Presentation | IH 2014 Result, July 2014



Overview

## Delta Overview





# Bloomberg Ticker DOID.IJ Reuters Ticker DOID.JK Shares Outstanding 8,216,846,232 Free Float 60.04% Share Price (As of August 4, 2014) Rp167 Market Capitalization (3)

US\$117million

#### Notes:

I.Northstar Tambang Persada Ltd., a company owned by a consortium of investors consisting of affiliates/nominated investment vehicles of TPG Capital, Government of Singapore Investment Corporation, China Investment Corporation and Northstar Equity Partners

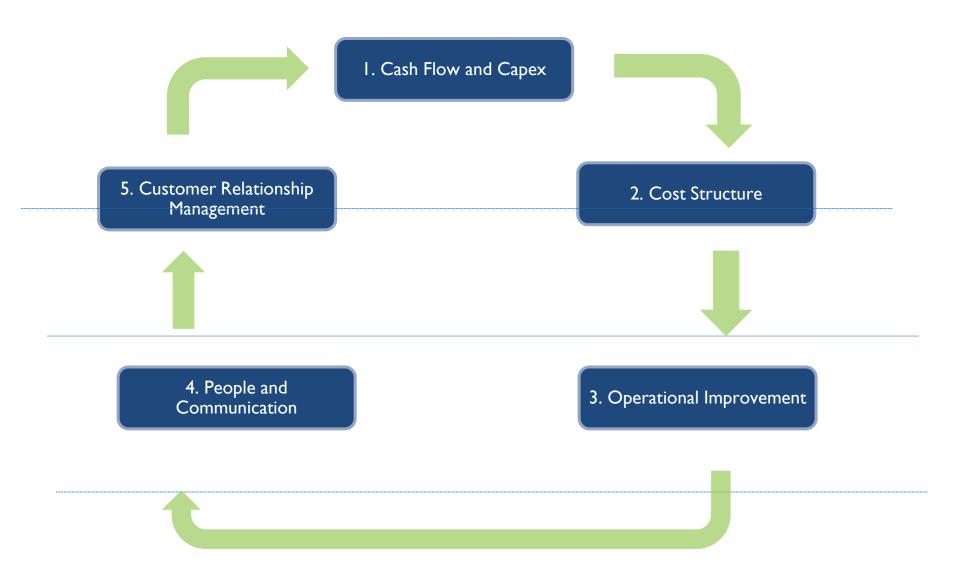
2.Less one share as required by Indonesian company regulations

3.Based on an exchange rate of Rp.11,747= US\$1.00

Source: Company data and Bloomberg

# 5 Management Key Focus Areas





# IH 2014 Consolidated Financial Highlights



in US\$ millior	1H14	1H13	YoY
EBITDA	91	86	6%
EBITDA Margin	31.5%	27.7%	n.m.
Operating Margin	12.9%	6.9%	n.m.
Cash Capex	5	15	-940.0%
	Jun-14	Dec-13	Δ
Cash	157	215	(59)
Net Debt	614	674	(60)

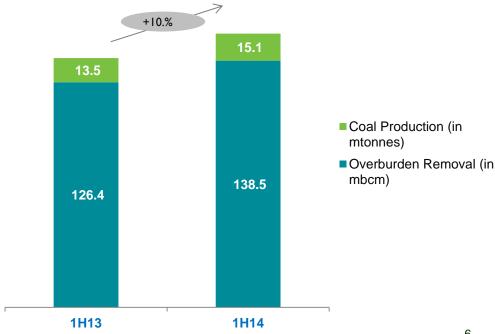
- The Company continued to focus on cash flows and costs management as well as improvement in its operations.
- BUMA only spent US\$5mn on cash capital expenditures in 1H 2014 in response to cash preservation efforts in the midst of challenging market.
- The increase of EBITDA by 6% to US\$91mn is the result of strict discipline in costs management and reduced exposure to less profitable contracts.
- Overall operational costs decreased by 18% in TH 2014 compared to TH 2013 as the result of strict cost management.
- Total debt was reduced to US\$771mn at the end of June 2014 following a total of US\$118mn principal repayments to banks and lease providers. Net debt was reduced to US\$614mn.

# IH 2014 Operational Highlights



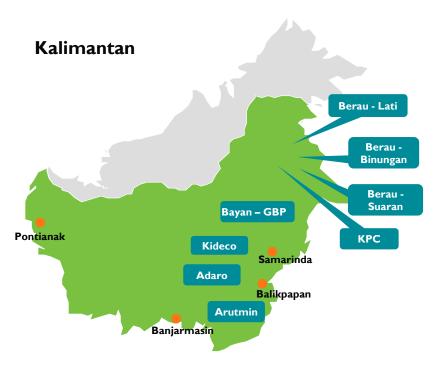
- During IH 2014, OB removal production was 138.5 mn bcm, down 7% compared to IH 2013 as BUMA did not extend several expired contracts due to commercial reasons. From the existing customers, BUMA experienced an increase in production volume by 10% (Exhibit 2).
- The productivity increased by 6% for the last 12 months as the result of management continuous efforts to improve operations.
- BUMA's top three customers (Berau Coal, Adaro and Kideco) contributed 76% to overburden and coal production in 1H 2014 vs. 63% in 1H 2013.

Exhibit 1: Existing Customers 1H 2014 vs 1H 2013



# **BUMA's Existing Contracts**





No	Customers	Period
140	Customers	reriou
ı	Adaro (Tutupan)	2009-2014
2	Adaro – Coal Hauling	2009-2014
3	Kideco	2004-2019
4	Berau Coal (Lati)	2012-2017
5	Berau Coal (Suaran)	2003-2018
7	Berau Coal (Binungan)	2003-2018
8	Bayan - GBP	2007-2017
9	KPC (Bengalon)	2011-2016
10.	Darma Henwa (KPC)	2014-2017
11.	Multi Tambangjaya Utama (Indika Group)	2014-2018

## **Contract Underwriting Criteria**

## Coal Marketability

Coal Quality must meet minimum requirements

### Customer Requirements

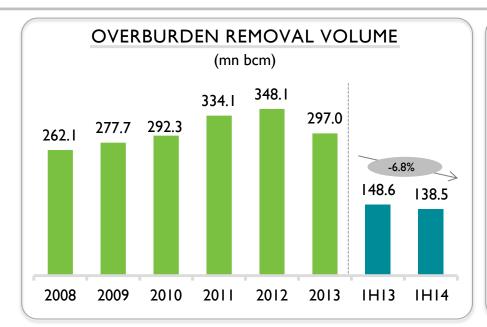
- Shareholder reliability / sufficient risk mitigation
- Significant reserves
- Low operating costs

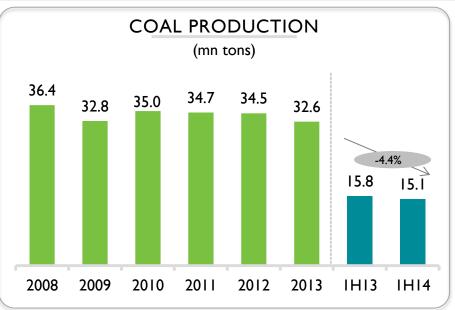
## Profitability of Contract

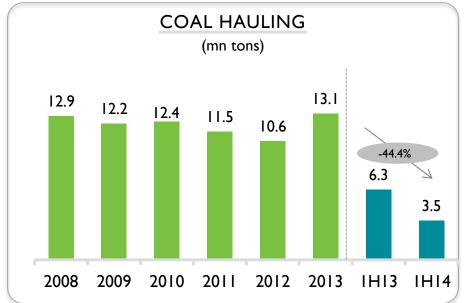
- Specified minimum return
- Contract duration

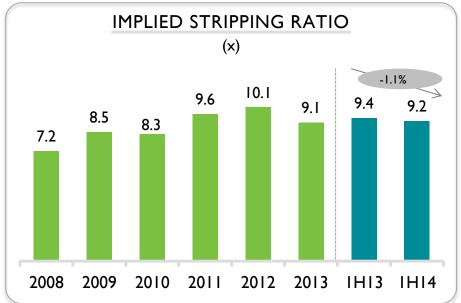
## Production Track Record





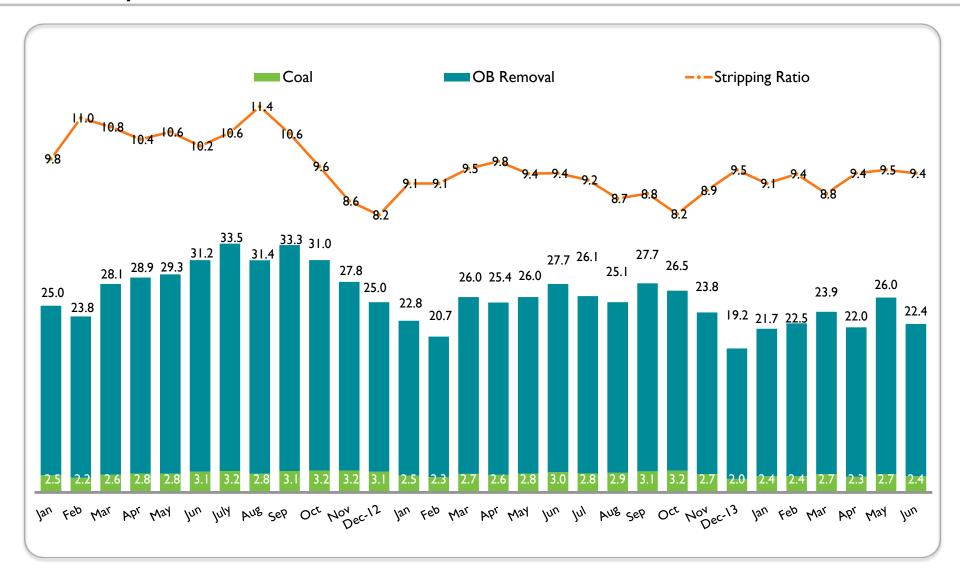






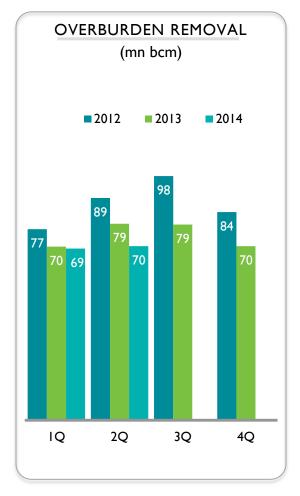
# Monthly Production Trend

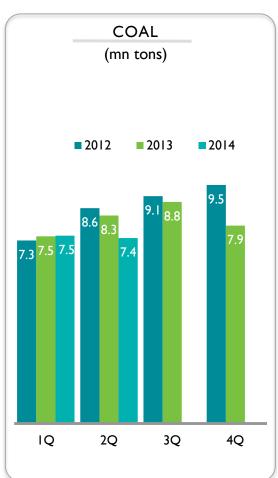


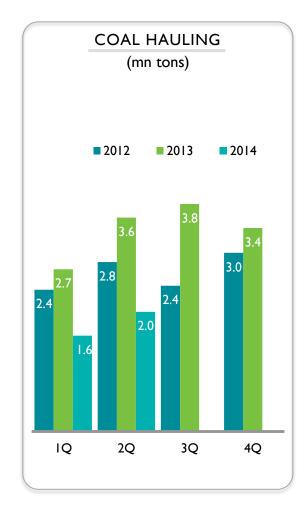


## Interim Production Results







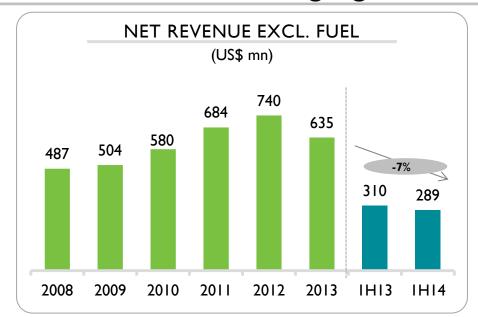


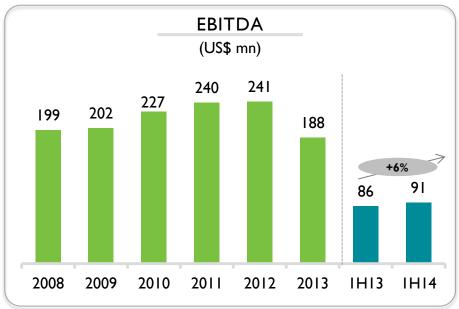


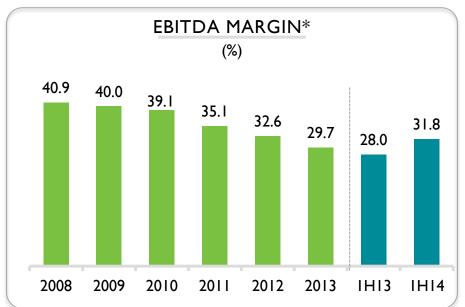
# **IH 2014 Financial Results**

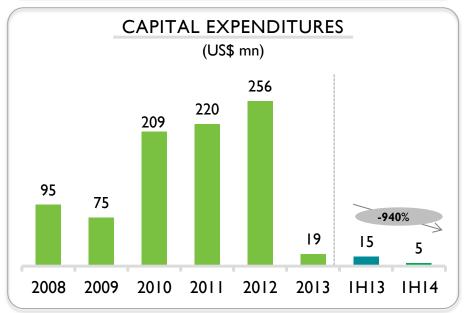
# BUMA's Financial Highlights











<sup>\*</sup> EBITDA to net revenue excl. fuel

# Delta – Key Financial Highlights (3)



In US\$ mn (unless otherwise stated)  Cash and cash equivalent  Trade receivable	Jun-14 157 145	<b>Dec-13</b> 215 145	YTD -27%
·	145		-27%
Trado rocoivablo		1/15	
Trade receivable	407	143	0%
Other current assets	107	62	73%
Trade receivable - non-current	1	-	n.m
Fixed assets - net	441	488	-10%
Other non-current assets	121	172	-30%
TOTAL ASSETS	971	1,082	-10%
ST loan	-	50	-100%
Trade payable	55	66	-16%
LT debt - current	164	144	14%
Derivative liabilities-current	11	11	1%
Other current liabilities	31	29	6%
LT debt - non current	598	684	-13%
Derivative liabilities	6	10	-40%
Other non-current liabilities	23	19	18%
TOTAL LIABILITIES	888	1,013	-12%
TOTAL EQUITY	83	68	21%

Dolta's	Consolidate	d Statements	of Cash Flow

In US\$ mn (unless otherwise stated)	1H14	1H13
Net CF from Operating Activities	61	135
Net CF from Investing Activities	(1)	(7)
Net CF from Financing Activities	(118)	(0)
Net change in cash & cash equivalents	(59)	128
Beginning balance cash & cash equivalents	215	57
Ending balance cash & cash equivalents	157	185

Delta's Consolida	ated Statements of	of Comprehensive
	Income	

Incon	ne		
In US\$ mn (unless otherwise stated)	1H14	1H13	YoY
Net revenues	303	346	-12%
Revenue excl. fuel	289	310	-7%
Cost of revenues	242	305	-21%
Gross profit	61	41	48%
Operating expenses	24	20	20%
Operating income	37	21	74%
EBITDA	91	86	6%
Interest expense	(20)	(23)	-14%
Foreign exchange income (loss)	2	(6)	139%
Derivative losses	(6)	(5)	3%
Others	4	8	-54%
Other charges - net	(19)	(27)	-27%
Pretax profit (loss)	18	(5)	446%
Tax expense	7	1	920%
Net profit (loss)	11	(6)	294%
Translation adjustment	(0)	0	n.m
Hedging reserve - net of tax effect	3	6	-48%
Total comprehensive income	14	0	n.m

Delta's Financial Ratio		
	1H14	1H13
Gross margin	21.0%	13.2%
Operating margin	12.9%	6.9%
EBITDA margin	31.5%	27.7%
Pretax margin	6.2%	-1.7%
Net margin	3.9%	-1.9%

# BUMA – Key Financial Highlights (2)



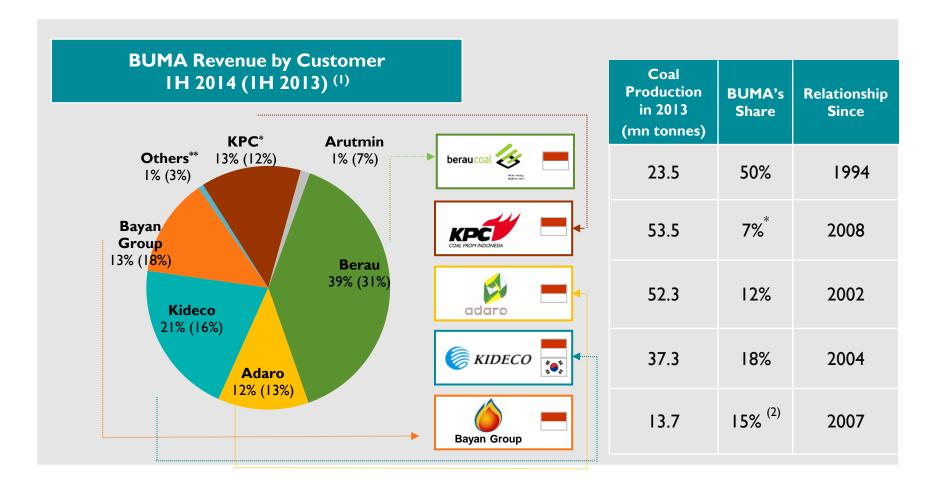
BUMA's Statements	of Financi	al Position	
In US\$ mn (unless otherwise stated)	Jun-14	Dec-13	YTD
Cash	106	168	-37%
Trade receivable	145	145	0%
Other current assets	106	61	74%
Receivables related party	267	262	2%
Trade receivable - non-current	1	-	n.m
Fixed assets - net	439	485	-10%
Other non-current assets	94	141	-33%
TOTAL ASSETS	1,157	1,262	-8%
ST Loan	-	50	-100%
Trade payable	55	66	-16%
LT debt - current	164	144	14%
Derivative liabilities-current	11	11	1%
Other current liabilities	31	29	6%
LT debt	598	684	-13%
Derivative liabilities	6	10	-40%
Other non-current liabilities	19	15	23%
TOTAL LIABILITIES	884	1,010	-12%
TOTAL EQUITY	273	253	8%

BUMA's Statements of C	Comprehen	sive Inco	me
In US\$ mn (unless otherwise stated)	1H14	1H13	YoY
Net revenue	303	346	-12%
Revenue excl. fuel	289	310	-7%
Cost of revenue	241	304	-21%
Gross profit	62	42	47%
Operating expenses	23	19	22%
Operating profit	39	24	66%
EBITDA	92	87	6%
Interest expense	(20)	(23)	-14%
Foreign exchange income (loss)	2	(5)	135%
Derivative losses	(6)	(5)	3%
Others	8	12	-32%
Other charges - net	(16)	(22)	-30%
Pretax profit	24	1	1683%
Tax expense	6	1	689%
Net profit	17	1	3303%
Hedging reserve - net of tax effect	3	6	-48%
Total comprehensive income	20	6	214%

BUMA's Statements of Cash Flow				
In US\$ mn (unless otherwise stated)	1H14	1H13		
Net CF from Operating Activities	61	136		
Net CF from Investing Activities	(5)	(7)		
Net CF from Financing Activities	(118)	(0)		
Net change in cash	(63)	129		
Beginning balance cash	168	4		
Ending balance cash	106	133		

# BUMA: High Quality and Diversified Customers





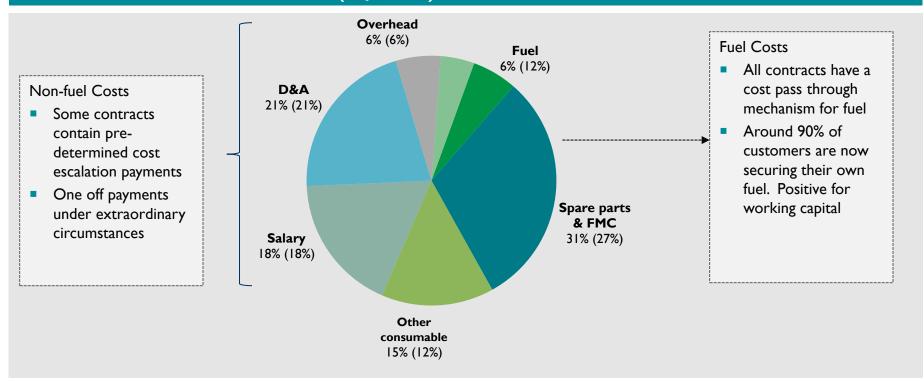
<sup>(1)</sup> Gross Revenue, based on USD \* Include Dewa

Source: BUMA, Companies websites

## Cost Structure



## **BUMA's Cost Structure for 1H 2014 (IQH2013)**



#### Note:

- Other consumable: tires, blasting, drilling and oil
- Salary includes labor supply and human resources
- Others: mobilization, rental, subcontractor and travelling expenses

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# Appendix

# BUMA's US\$ 800MM 2011 Bank Facility

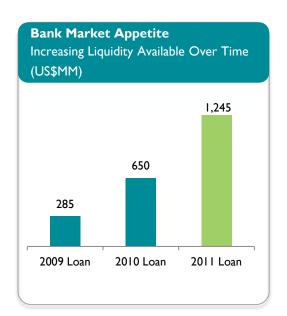


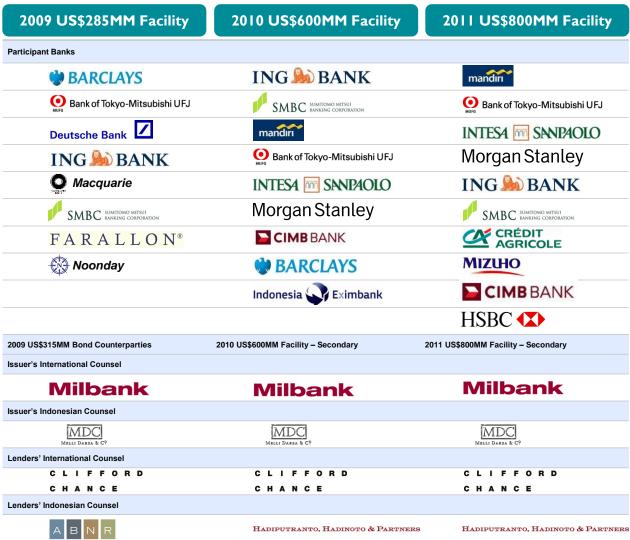
- Facility Size: US\$800MM (US\$750MM term and US\$50MM revolver)
- Tenor: 7 year term (5 year average life) and 3 year revolver
- Pricing: 3M LIBOR + 3.75% stepping down to 3.25% over time based on BUMA's debt to EBITDA ratio (0.25% extra margin for WHT neutral lenders)
- Use of proceeds:
  - Refinancing US\$585MM of existing 2010 SMBC syndicated facility
  - Repay existing bi-lateral bank facilities
  - Finance BUMA's capital expenditure of approx. US\$ 80-90MM
- Rationale: platform to support medium to long term growth of BUMA
  - Extend tenor, with average life increasing from 2.6 years (with cash sweep) to 5.0 years
  - Remove restrictive covenants from LBO transaction in 2009
  - Reduce pricing
  - Restructure security and covenants to allow future capex and debt
  - Remove preferential treatment for specific lenders
- Lenders: a club of 10 banks (both International and Local banks)
- Facility signed on 13 May 2011

# Participant Banks / Counterparties in the Facilities



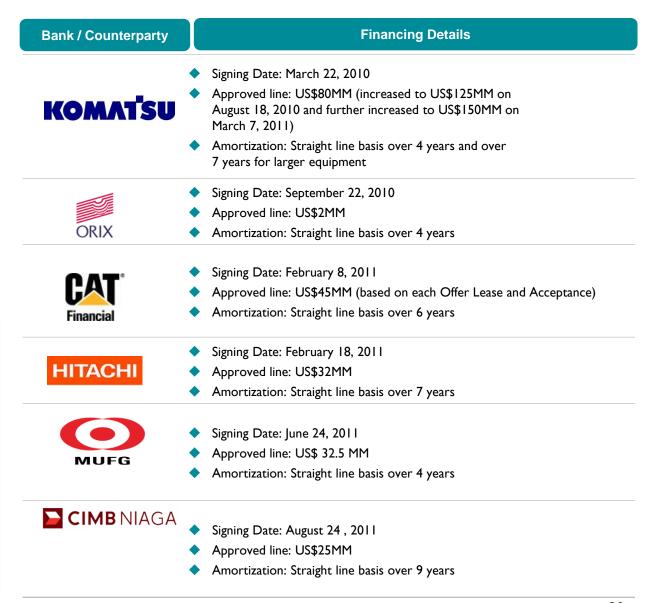
- The Company continues to expand its banking relationships
- Strong demand for the recent US\$800MM facility
- Looking to further enhance its access to liquidity and credit markets by tapping export credit agencies

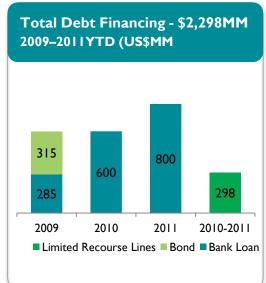




# Counterparties in Bi-Lateral Capex Facility

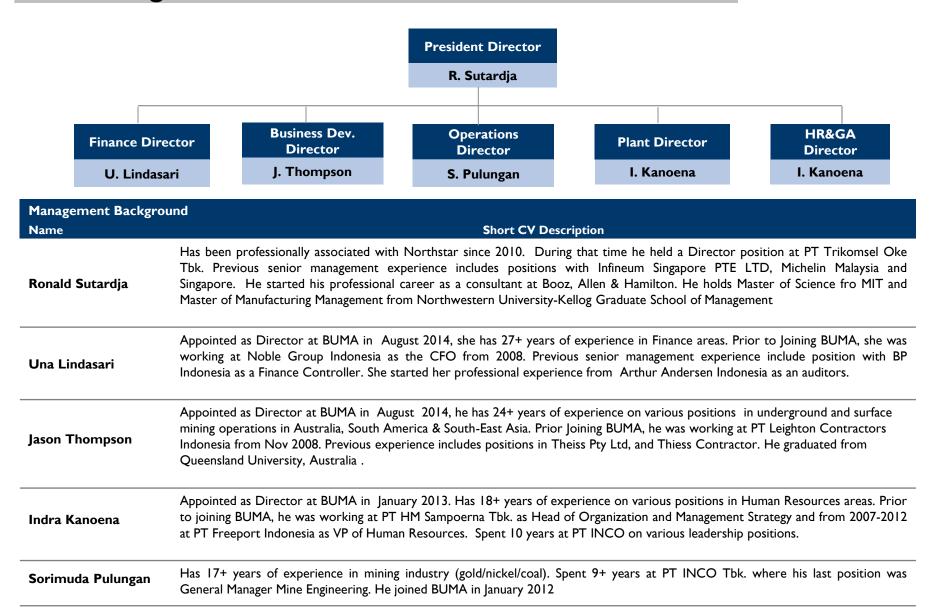






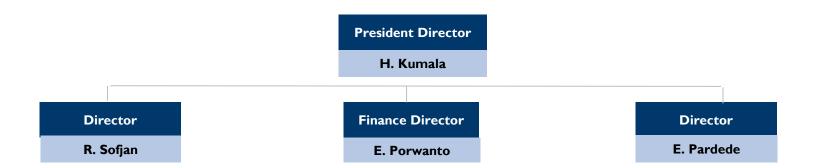
## **BUMA** Organization Structure





# Delta Organization Structure





Hagianto Kumala  Joined Delta Dunia as Director in June 2014. He is also serving as Commissioner of PT Bukit Makmur Mandiri since early 2014. Previously he served as Director Operations of Northstar since 2013. From 2010 to 2013, he served as Director in Archipelago Resources Plc, and as President Director of PT Meares Soputan Mining and PT Tambang Tondano Nusajaya. Mr Eddy Porwanto has more than 17 years of experience in the field of Finance where he served as CFO in PT Garuda Indonesia, PT General Motor Indonesia, PT GM Autorworld, PT Reckitt Benckiser Indonesia after starting his career in PT BAT Indonesia. Mr Eddy Porwanto holds Master of Business Administration from University of Illinois at Urbana Champaign.  Has served as a Delta Dunia Director since 2009. She previously served as an Executive Director of PT Northstar Pacific Capital. From 2003 to 2008 she was the Head of Research at Mandiri Sekuritas and from 1999 to 2003 she was a Senior Analyst at PT Bahana Securities. She began her career as an Equity Analyst with Deutsche Morgan Grenfell Asia in 1994. She holds a Bachelor of Science in Finance from Oklahoma State University, USA.  Joined Delta Dunia as a Director in June 2013. He previously served as Corporate Investor Relations of PT ABM Investama (Trakindo Utama Group) from 2011-2013. Prior to that, he was the Department Head of Investor Communication at PT Bank Mandiri (Persero) Tbk 2005-2011, a Senior Manager at IBRA/BPPN in 2002. He began his career in accounting and purchasing at Freeport McMoran in 1994. He holds a Bachelor Degree and MBA from Northeastern University, USA	Management Background	
Hagianto Kumala  2012. He served in various senior roles in the Astra Group, including President Director of United Tractor (UT) from 1999 to 2007.  Joined Delta Dunia as Director in June 2014. He is also serving as Commissioner of PT Bukit Makmur Mandiri since early 2014. Previously he served as Director Operations of Northstar since 2013. From 2010 to 2013, he served as Director in Archipelago Resources Plc, and as President Director of PT Meares Soputan Mining and PT Tambang Tondano Nusajaya. Mr Eddy Porwanto has more than 17 years of experience in the field of Finance where he served as CFO in PT Garuda Indonesia, PT General Motor Indonesia, PT GM Autorworld, PT Reckitt Benckiser Indonesia after starting his career in PT BAT Indonesia. Mr Eddy Porwanto holds Master of Business Administration from University of Illinois at Urbana Champaign.  Has served as a Delta Dunia Director since 2009. She previously served as an Executive Director of PT Northstar Pacific Capital. From 2003 to 2008 she was the Head of Research at Mandiri Sekuritas and from 1999 to 2003 she was a Senior Analyst at PT Bahana Securities. She began her career as an Equity Analyst with Deutsche Morgan Grenfell Asia in 1994. She holds a Bachelor of Science in Finance from Oklahoma State University, USA.  Joined Delta Dunia as a Director in June 2013. He previously served as Corporate Investor Relations of PT ABM Investama (Trakindo Utama Group) from 2011-2013. Prior to that, he was the Department Head of Investor Communication at PT Bank Mandiri (Persero) Tbk 2005-2011, a Senior Manager at IBRA/BPPN in 2002. He began his career in accounting and purchasing at	Name	Short CV Description
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Rani Sofjan  From 2003 to 2008 she was the Head of Research at Mandiri Sekuritas and from 1999 to 2003 she was a Senior Analyst at PT Bahana Securities. She began her career as an Equity Analyst with Deutsche Morgan Grenfell Asia in 1994. She holds a Bachelor of Science in Finance from Oklahoma State University, USA.  Joined Delta Dunia as a Director in June 2013. He previously served as Corporate Investor Relations of PT ABM Investama (Trakindo Utama Group) from 2011-2013. Prior to that, he was the Department Head of Investor Communication at PT Bank Mandiri (Persero) Tbk 2005-2011, a Senior Manager at IBRA/BPPN in 2002. He began his career in accounting and purchasing at	Eddy Porwanto	2014. Previously he served as Director Operations of Northstar since 2013. From 2010 to 2013, he served as Director in Archipelago Resources Plc, and as President Director of PT Meares Soputan Mining and PT Tambang Tondano Nusajaya. Mr Eddy Porwanto has more than 17 years of experience in the field of Finance where he served as CFO in PT Garuda Indonesia, PT General Motor Indonesia, PT GM Autorworld, PT Reckitt Benckiser Indonesia after starting his career in PT BAT Indonesia. Mr
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